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The Peace Corps: Overview and Issues

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SUMMARY

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The Peace Corps: Overview and Issues

Founded in 1961, the Peace Corps pursues a legislative mandate of promoting world peace and friendship by sending American volunteers to serve at the grassroots level in all corners of the world. In September 2019, there were 7,334 volunteers serving in 61 nations.

In March 2020, all volunteers were evacuated and programs suspended as a result of the Coronavirus Disease 2019 (COVID-19) pandemic. Data in this report reflect status of the Peace Corps volunteer force prior to its March 2020 evacuation. The agency has announced plans to restart programs in 2021.

More than 95% of volunteers serve through its traditional program, which includes three months of technical and language training followed by two years of service. The much smaller Peace Corps Response program sends experienced volunteers on short-term, high-impact assignments overseas. Volunteers support host communities in every region of the world, with assistance programs in agriculture, economic development, youth development, health (particularly HIV/AIDS programming), and education. Of its volunteers, 41% work in education, the largest programmatic sector, and 45% serve in sub-Saharan Africa, the largest region.

Peace Corps volunteers come from every U.S. state, and many public universities and colleges have close recruiting relationships with Peace Corps, generating consistent interest among Members of Congress in supporting constituents and their family members serving abroad. For instance, many Members maintain an active interest in ensuring that the Peace Corps supports volunteers through adequate safety protocols, quality medical care, robust training, and high-impact programming. As the Peace Corps is an agency of both international development and public diplomacy, some Members also seek to strengthen the agency's efforts to improve both the condition of poor communities overseas and other nations' perceptions of the United States.

Congress addresses Peace Corps funding and policy in annual appropriations legislation and, less frequently, revises the statutory provisions of the Peace Corps Act of 1961 (P.L. 83-293) through reform legislation. Particular attention has been directed at volunteer health and safety in recent years. The Sam Farr and Nick Castle Peace Corps Reform Act of 2018 (the Farr-Castle Act, P.L. 115-256), signed into law on October 9, 2018, is the most recently enacted major revision. The Farr-Castle Act established provisions designed to improve volunteer medical care, both at post and after service; extend the allowable period of service for certain Peace Corps staff positions; establish the frequency, scope, and reporting requirements for impact surveys of volunteers; and improve advocacy for volunteers who are the victims of crimes, among other matters.

The 117th Congress may consider proposed Peace Corps funding as part of the FY2022 State, Foreign Operations and Related Programs appropriations process, and may conduct oversight of reentry of volunteers throughout 2021. Congress may also monitor the implementation of the Farr-Castle Act, including progress as new policies and reporting lines are established for Peace Corps medical care. Congress may also work with Peace Corps during its annual portfolio review to ensure that volunteer health and safety is taken into account in decisionmaking, as well as to assess closure and opening of country programs as applicable.

Several other issues may be of interest to Congress. Volunteer levels have declined in recent years from their peak of 9,095 in 2011, and the number of country programs has fallen from 69 in 2011 to 61 in 2020. Peace Corps has not achieved its statutory mandate of a 10,000-volunteer force since that goal was established. Volunteers also express dissatisfaction at the quality of training and their work responsibilities in annual surveys. Other Peace Corps issues that may be of interest to Congress include the geographic composition of Peace Corps programs, volunteer access to abortion, activities for returned volunteers, volunteer benefits, Peace Corps partnerships, and staffing practices of Peace Corps.

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Introduction

Founded in 1961, the Peace Corps sends American volunteers to serve at the grassroots level in villages and towns across the world. The Peace Corps' three-point legislative mandate, unchanged since its founding, is to promote world peace and friendship by improving the lives of those they serve, help others understand American culture, and bring volunteers' experience back to Americans at home. To date, more than 241,000 Peace Corps volunteers have served in 143 countries.[1] As of the end of September 2019, 7,334 volunteers were serving in 61 nations.[2] All volunteer operations were suspended in March 2020 in response to the COVID-19 pandemic (see text box).

The current head of the Peace Corps is Carol Spahn, who was named Acting Director on January 20, 2021. President Biden has yet to nominate a permanent Director.

Suspension of Volunteer Operations

On March 15, 2020, Peace Corps announced the worldwide evacuation of all volunteers and immediate termination of volunteer activities. Congress appropriated a supplemental $88 million for the Peace Corps (P.L. 116-136) to carry out the evacuation, support evacuated volunteers and staff, mitigate risk of infection at Peace Corps offices around the world, and plan for and, when feasible, execute reentry of programs.[3] Funds were directed in part to augmented benefits for evacuated volunteers, including to support the costs of reentry into the United States. In June 2020, the agency began taking application for new volunteers, including an expedited application for volunteers returning to service.[4] Peace Corps announced it would begin returning volunteers to service in January 2021, beginning with the Eastern Caribbean program.[5] Due to changes in COVID-19 circumstances, the agency did not execute its plans to reenter in January or February 2021.[6]

In 2021, the 117th Congress may consider the President's FY2022 funding request for the Peace Corps, reauthorization of the Peace Corps, reintroduction of volunteer programs overseas, oversight of reforms related to the Farr-Castle Act, the geographic distribution of Peace Corps programs, and related issues.

[1] Peace Corps, *Agency Financial Report Fiscal Year 2020*, November 2020, p. ii, https://s3.amazonaws.com/files.peacecorps.gov/documents/open-government/agency-financial-report-fy20.pdf.

[2] Peace Corps operations are supported by about 945 U.S. direct hire staff, 174 of whom are overseas, and 2,720 locally hired employees at overseas locations (data as of September 30, 2020, reported in Peace Corps Office of the Inspector General, *Semiannual Report to Congress*, October 2020, p. 4.

[3] Peace Corps, "Peace Corps CARES Act Funding Plan," press release, June 24, 2020.

[4] CRS communication with Peace Corps, June 10, 2020.

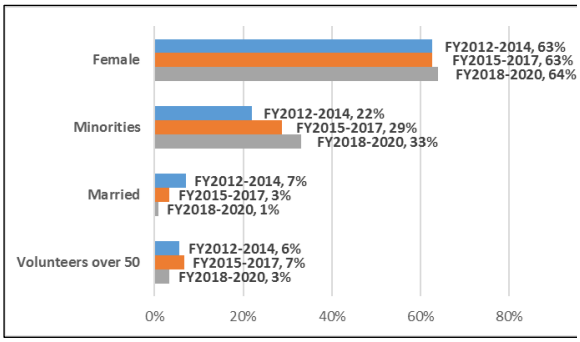
[5] Peace Corps, "Director Olsen announces return of volunteers, commemorates 'founding moment,'" press release, October 14, 2020.

[6] CRS communication with Peace Corps, February 24, 2021.

Agency Overview

With Peace Corps in-country operations suspended, this report reflects the status of Peace Corps volunteers and programs prior to March 2020.

Figure 1. Volunteer Characteristics, Recent Trends



Source: Peace Corps, *Volunteer On-Board Strength, FY2009-FY2020*.

Note: Percentages are three-year averages.

The Volunteer Force

The volunteer force is considered the core of the Peace Corps and the primary conduit to achieve its three goals. Congress has historically taken interest in the extent to which Peace Corps attracts strong ambassadors for American values, provides technical experts of use for countries' development, and attracts volunteers who reflect American society.[7] In FY2020, 32% of volunteers identified as racial or ethnic minorities, a marked increase from prior years; 65% of volunteers were women; and 99.6% were single (see **Figure 1**). The average age was 27, consistent with past years.[8] About 85% of volunteers have historically been recent college graduates with a "generalist" background.[9]

Volunteers come from every U.S. state; on a per capita basis (number of volunteers per 100,000 residents), the top providers of volunteers in FY2020 were the District of Columbia, Vermont, Montana, Virginia, Maryland, Oregon, New Hampshire, Colorado, Maine, Washington, Massachusetts, and Minnesota.[10]

[7] Data in this section are drawn from the Peace Corps *Congressional Budget Justification* and CRS communications with Peace Corps.

[8] In FY2020, Peace Corps volunteers were 64.7% white, 13.8% Hispanic/Latino origin, 7.8% African American, 5.4% Asian or Pacific Islander, 8% multiracial, less than 0.5% American Indian or Alaskan Native, and 2% unidentified. Peace Corps, *Volunteer On Board Strength - By Post, Age Group, Race-Ethnicity, and Sector - FY2009-FY2020 [CSV]*, 2020.,

[9] Peace Corps, *A Comprehensive Agency Assessment*, June 2010, p. 7, https://files.peacecorps.gov/multimedia/pdf/opengov/PC_Comprehensive_Agency_Assessment.pdf.

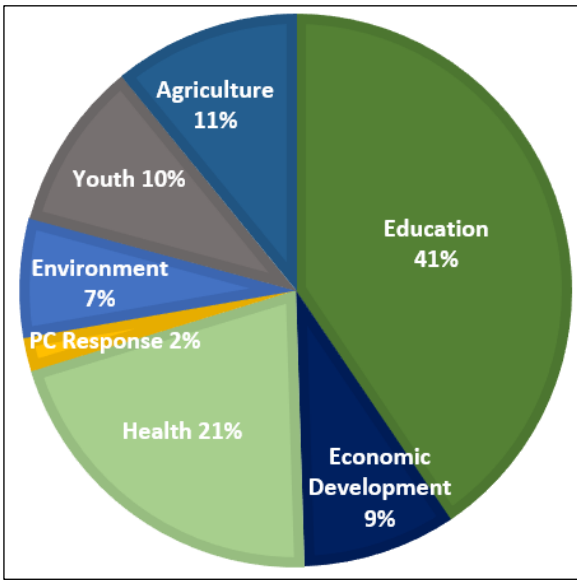
[10] Peace Corps, "Peace Corps Announces 2019 Top Volunteer-Producing States," press release, January 2020.

Programs

The Peace Corps maintains two types of volunteer programs: the traditional Peace Corps tour and Peace Corps Response.

About 98% of volunteers serve in the traditional 27-month tour, including three months of language, technical, and cultural training followed by 24 months of service.[11] Peace Corps volunteers work in a range of sectors (see **Figure 2**), many of which align with the development sectors of other foreign assistance programs.

Figure 2. Program Sectors: FY2020



Source: Peace Corps FY2020 Agency Financial Report.

In 1996, Peace Corps introduced the Peace Corps Response Program (formerly Crisis Corps), which draws on "returned" (i.e., former) volunteers (RPCVs) and, since 2012, those with specialist professional backgrounds who have never been volunteers. Response volunteers carry out short-term (three-month to one-year) emergency, humanitarian, and development assignments at the community level with nongovernmental relief and development organizations. To date, more than 3,500 Peace Corps Response volunteers have served in over 80 countries, including disaster-affected countries.[12] Of that total amount, in FY2019 (the last full year for which volunteers were placed), 175 Peace Corps Response volunteers served across 25 countries.[13]

[11] Peace Corps, *Congressional Budget Justification FY2021*, p. 73.

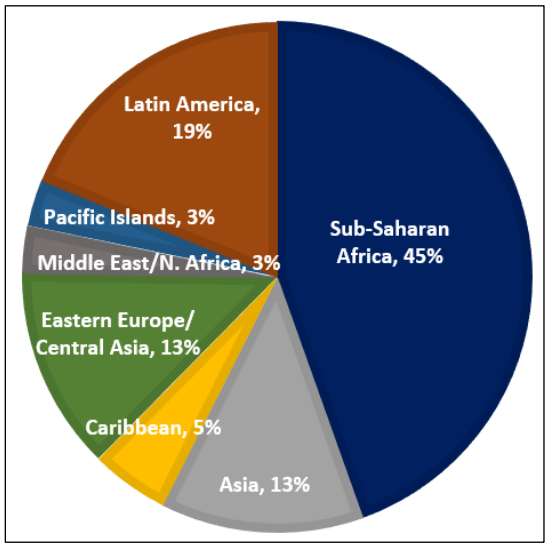
[12] Peace Corps, *Peace Corps Response Overview and History*, https://www.peacecorps.gov/volunteer/peace-corps-response/overview-and-history/, accessed February 17, 2021.

[13] Peace Corps, *Congressional Budget Justification FY2021*, p. 9.

Countries of Service

Almost half of the volunteer force serves in sub-Saharan Africa (see **Figure 3**). The countries with the highest number of volunteers at the time of evacuation in 2020 were Zambia, Senegal, Ukraine, Panama, Madagascar, Dominican Republic, Peru, Morocco, Paraguay, and Ecuador. Political instability and safety concerns preclude a larger volunteer presence in the Middle East/North Africa. New programs have often coincided with improvement in U.S. relations with new partner countries, such as in Vietnam and Myanmar. Both programs were announced in the wake of visits by then-President Obama, underlining a significant warming of relations with the United States for both countries. Volunteers have since begun service in Myanmar, and the Vietnam program is set to launch when conditions permit volunteer mobilization.[14]

Figure 3. Volunteers by Region: FY2020



Source: Peace Corps FY2020 Agency Financial Report.
Notes: Data reflect volunteer profile at time of evacuation.

Recent Legislative and Executive Actions

To mark the 50th anniversary of the Peace Corps' founding in 2011, Congress directed an agency-wide assessment of the Peace Corps' organizational approach. Concurrent reports of inadequate protocols for volunteer safety also intensified congressional scrutiny of the agency. The resulting reforms have dominated the agency's strategic direction over the past decade, and Congress continues to take an active role in facilitating these ongoing changes. The Peace Corps marks its 60th anniversary in FY2021.

Peace Corps Agency Assessment

In 2009, Congress initiated a comprehensive assessment of the Peace Corps' operational model. The resulting recommendations, released in 2010, precipitated a series of sweeping reforms that continue partly to define the agency's policy agenda.[15] To foster a metrics-oriented programming approach, the agency established a formal annual portfolio review of all active country programs, created specific criteria for entry into new countries, and enacted a new monitoring and evaluation policy with standard indicators across countries.[16] To increase staff effectiveness, the agency instituted a reorganization of country desk positions, a results-oriented performance appraisal program, and an extension of tour lengths to five years from the original 30 months. The Peace Corps enacted further reforms to volunteer training, Peace Corps Response, the recruitment

[14] Peace Corps, "Peace Corps, Viet Nam celebrate historic agreement," press release, July 10, 2020.

[15] Peace Corps, A Comprehensive Agency Assessment, June 2010, http://files.peacecorps.gov/multimedia/pdf/opengov/PC_Comprehensive_Agency_Assessment.pdf, ordered in P.L. 111-117.

[16] The Kate Puzey Peace Corps Volunteer Protection Act of 2011 (P.L. 112-57) amended the Peace Corps Act to add a section requiring annual portfolio reviews and monitoring and evaluation processes such as those that came out of the assessment.

process, and returned volunteer activities (so-called "Third Goal" programs, for the third of Peace Corps' three-part legislative mandate). Each of these reforms is discussed in detail below under "Issues."

Kate Puzey Act of 2011

In the midst of the assessment team's work, the ABC television newsmagazine *20/20* in 2010 reported on multiple episodes of rape against Peace Corps volunteers, as well as the 2009 murder of volunteer Kate Puzey in Benin. The stories featured on *20/20* catalogued some Peace Corps staff breaching confidentiality, failing to respond to volunteer reports of threatening behavior, lacking compassion for victims or their parents, and blaming victims for crimes inflicted upon them.

Earlier, the agency had taken some steps to confront the sexual assault of volunteers. The Peace Corps established a Sexual Assault Working Group in 2008, and the Peace Corps Director followed up by issuing a formal *Commitment to Sexual Assault Victims* in response to victims' complaints. Volunteer advocates responded that the Director's commitments were not sufficient. They pushed for stronger actions to reduce assault incidents and better address the needs of victims where assaults occur, including legislation.[17] In 2011, several pieces of legislation were introduced in the House and Senate that sought to answer this call, resulting in the Kate Puzey Peace Corps Volunteer Protection Act of 2011 (the Puzey Act, P.L. 112-57). Provisions of the legislation are discussed in the Issues section under "Sexual Assault."

Sam Farr and Nick Castle Peace Corps Reform Act of 2018

The Peace Corps has generally been lauded for its implementation of the Puzey Act, but scrutiny of volunteer sexual assault persisted and widened to other areas of volunteer health and safety. The 2013 death of Peace Corps/China volunteer Nicholas Castle, resulting from what the Inspector General (IG) determined was a series of medical misdiagnoses and treatment failures,[18] led to a renewed push for reforms.

The House and Senate in the 115th Congress concurrently considered two parallel bills. The Senate passed S. 2286 (the Nick Castle Peace Corps Reform Act of 2018) on March 13, 2018, which focused on volunteer health care and agency operations. A House bill, H.R. 2259 (the Sam Farr Peace Corps Enhancement Act), focused on volunteer safety and security concerns and post-service disability and health care. The two bills were combined into the Sam Farr and Nick Castle Peace Corps Reform Act of 2018 which was signed into law on October 9, 2018 (the Farr-Castle Act, P.L. 115-256).

The enacted law further strengthened several of the provisions of the Puzey Act, established new policies for volunteer health care, added several exceptions to the "Five Year Rule," and adjusted reporting requirements regarding country program planning and closure. These items are further addressed in respective sections under "Issues."

[17] Sheryl Gay Stolberg, "Peace Corps Volunteers Speak Out on Rape," *New York Times*, May 10, 2011, p. A16.

[18] Peace Corps Office of the Inspector General, *Investigative Review of the Circumstances Surrounding the Death of a Volunteer in Peace Corps/China*, I-13-020, November 2014, https://s3.amazonaws.com/files.peacecorps.gov/multimedia/pdf/policies/PCIG_Investigative_Review_of_a_Volunteer_Death_in_Peace_Corps_China.pdf.

Peace Corps Strategic Plan: FY2018-FY2022

The Peace Corps Strategic Plan for the period FY2018 to FY2022 poses six strategic and management objectives meant to further the three long-standing goals of the Peace Corps Act.[19] Each objective is associated with performance goals and progress benchmarks, the results of which are to be published annually. For example, the objective of promoting sustainable change in the communities where volunteers work is measured by the percentage of projects with documented gains in community-based development outcomes. Underlying that indicator are efforts made in recent years to describe and document expected volunteer contributions to host community development goals. Another indicator of sustainable change performance will be the result of annual impact studies, an innovation launched in 2008 and used to develop best practices for agency programs.

Other objectives are to enhance volunteer effectiveness (indicators include improved language learning, an improved site management system, and strengthened project planning); optimize volunteer resilience (indicators include increasing volunteer capacity to manage adjustment challenges and efforts to establish realistic expectations of service); build leaders for tomorrow (measured in part by the number of opportunities for RPCVs to engage in continued service); improve agency services; and proactively address agency risks through evidence-based decisionmaking (risks including safety and security of volunteers, risks to IT infrastructure, and emergency preparedness and response).

Funding Trends and FY2021 Appropriations

The Peace Corps' funding, provided through the State, Foreign Operations and Related Programs (SFOPS) appropriation, has remained approximately $410 million since 2016, with a $0.2 million increase in FY2019. Volunteer levels were relatively static for the first two years of the Trump Administration. While consecutive budget requests from the Trump Administration proposed Peace Corps budget cuts of approximately 3%, those cuts were proportionately less than cuts proposed for the wider State-Foreign Operations budget.

Table 1. Peace Corps Budget and Volunteer Force: FY2011-FY2020

Fiscal Year	2012	2013	2014	2015	2016	2017	2018	2019	2020	2020 Supp.	2021
Request (current $ mil.)	439.6	374.5	378.8	380.0	410.0	410.0	398.2	396.2	396.2	73.0	401.2
Appropriation (current $ mil.)	375.0	356.0	379.0	379.5	410.0	410.0	410.0	410.2	410.5	88.0	410.5
Total Volunteers	8,073	7,209	6,818	6,919	7,213	7,376	7,367	7,334	6,893	—	—

Sources: Office of Management and Budget, Peace Corps, and CRS.

Notes: Figures reflect across-the-board rescissions and supplemental appropriations; they do not count transfers. Total volunteers are number at end of the fiscal year. Volunteer numbers include those funded by both Peace Corps appropriations as well as transfers from other agencies, such as the State Department President's Emergency Program for AIDS Relief (PEPFAR).

The Trump Administration's FY2021 budget request included $401.2 million for the Peace Corps, a 2.3% cut from the appropriated FY2020 level (P.L. 116-94, Division G, Title III) and a $5 million increase from its FY2020 request. The Trump Administration claimed that the request

[19] Peace Corps, *Fiscal Year 2018–2022 Strategic Plan*, 2018, https://files.peacecorps.gov/documents/open-government/pc_strategic_plan_2018-2022-annual_plan_2019.pdf.

would have supported a volunteer force of roughly 7,500.[20] In March 2020, the Trump Administration requested supplemental funds to plan and execute a worldwide evacuation of volunteers, and Congress enacted $88 million to do so (P.L. 116-136). On December 27, 2020, the Consolidated Appropriations Act, 2021, became law (P.L. 116-260), appropriating $410.5 million to the Peace Corps for FY2021.

Issues

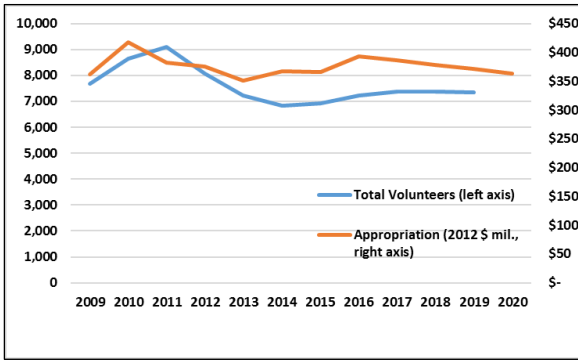
Congress has historically worked closely with the Peace Corps to chart its strategic direction, and the 117th Congress faces multiple issues to guide the Peace Corps' future. The 117th Congress may oversee implementation of reforms recently enacted to address volunteer safety and health care. It may also consider several issues that have not seen legislative action in some time, including the Peace Corps' budget and potential reauthorization, recruitment and training, volunteer benefits, Peace Corps' strategic partnerships, and so-called "Third Goal" activities.

Budget and Expansion

In 1985, Congress made it the policy of the United States to maintain a Peace Corps volunteer force of at least 10,000 individuals,[21] consistent with volunteer levels in the 1960s. Although levels have increased since the 1980s, the Peace Corps has not reached the 10,000-volunteer goal since it was enacted. Presidents Clinton, Bush, and Obama each recommitted to reaching that goal and submitted budget requests to achieve it. Congress has weighed whether sufficient funds were available to reach those levels vis-à-vis other priorities, and has expressed concern about the agency's ability to manage a larger volunteer force (see "Programming and Support," below).[22] The FY2018 to FY2022 Peace Corps Strategic Plan does not mention a specific goal for volunteer levels.

Volunteer levels peaked in 2011 at 9,095 after a historic funding increase in FY2010. Appropriations have since been stagnant, and FY2020 funding is 15% below the inflation-adjusted peak in FY2010. Volunteer levels have dropped off accordingly, settling around 7,000—a decline of about a sixth from its 2011 peak (see **Figure 4**). In a 2019 survey, half of host country staff supported expanding the number of volunteers in their country over

Figure 4. Peace Corps Volunteer Levels and Appropriations, 2009-2018



Source: Peace Corps Agency Financial Reports.

Notes: Appropriations are in constant 2012 dollars.

[20] Peace Corps, *The Peace Corps' Congressional Budget Justification FY2021*, Washington, DC, February 2020.

[21] Peace Corps Act (P.L. 87-293), as amended, Section 2(b). The section was added by Section 1102(a) of the International Security and Development Cooperation Act of 1985 (P.L. 99-83).

[22] The 111th Congress considered requesting that the Peace Corps report on the management implications of such an expansion. See H.Rept. 111-187 and S. 1382.

the following five years.[23] The National Peace Corps Association suggested in 2017 that achieving a 10,000-volunteer level by FY2022 would require an appropriation of $600 million, a nearly 50% increase over current levels and far less than the Trump Administration's requests.[24]

Authorization Legislation

Despite repeated efforts during the past decade, Congress has not enacted a new Peace Corps funding authorization. The last such Peace Corps authorization (P.L. 106-30), approved in 1999, covered the years FY2000 to FY2003. In 2017, H.R. 3130 included an authorization for the Peace Corps, but it was not reported out of committee. The last time a Peace Corps authorization bill saw floor action was in 2012, when H.R. 6018 passed the House but was not taken up in the Senate. Appropriations bills routinely waive the requirement of authorization of appropriations for foreign aid programs, as in the Consolidated Appropriations Act, 2021 (§7024).

Volunteer Expertise and Training

The Peace Corps, while adept at recruiting generalists and training them sufficiently to carry out useful assignments, has historically not prioritized attracting highly skilled professionals.[25] This approach has long been a source of debate. Some have argued that the Peace Corps should recruit more experienced specialists to meet the growing demands of a complex world for technical experts, such as doctors, agronomists, or engineers. Weighed against this view is the belief that the Peace Corps is as much an agency of public diplomacy as a development organization. Advocates of this view argue that demonstration of U.S. values through personal interaction is as important as technical assistance, and recent college graduates may be less resource-intensive to recruit and manage.

The 2010 Comprehensive Agency Assessment team determined that career, family, and personal obligations naturally limit the number of older specialists interested in Peace Corps service. The team recommended that the Peace Corps embrace the generalist character of its volunteers and strengthen their capabilities through better training and more focused programs. The Peace Corps' resulting "Focus in/Train up" initiative reduced programs' breadth and strengthened technical training for the remaining areas. Since 2010, Peace Corps has reduced the number of technical programs by at least 24% and extended preservice training by about one week.[26] To accomplish this, Peace Corps has both reduced its geographic footprint and tightened its technical focus in some countries. Peace Corps' program portfolio has declined from 69 countries in 2009 to 61 in 2020, and the agency has terminated certain country technical programs—agriculture programs have been withdrawn from several Latin American countries, for example, while other countries with growing English proficiency, such as Botswana, Costa Rica, and Ecuador, have ended their education programs.

The assessment team also recommended continued efforts to recruit experienced and skilled volunteers. The team identified Peace Corps Response as a useful, flexible channel to

[23] Peace Corps, *Host Country Staff Survey – 2019 – Tabular Report*, Washington, DC, 2019, Q8.

[24] National Peace Corps Association, *A Community of Impact: 2016 Annual Report*, Washington, DC, 2017, p. 6, https://www.peacecorpsconnect.org/cpages/legal-documents-reports.

[25] One exception was its Mexico program, launched in 2004, where the Peace Corps was able to provide specialized technical volunteers offering skills in water and environmental engineering.

[26] Peace Corps Inspector General, *Statement on the Peace Corps' Management and Performance Challenges*, November 27, 2013, in Peace Corps, *FY2013 Performance and Accountability Report*, p. 140.

accommodate older volunteers' obligations with shorter or less remote assignments. The Peace Corps has maintained the program's flexible time commitments, and Peace Corps Response is active in both traditional Peace Corps countries and those without a standard Peace Corps presence. The agency expanded eligibility in 2012 to candidates without prior Peace Corps experience.

Challenges remain. The Peace Corps launched the Global Health Services Partnership in 2013 for doctors and nurses to serve as adjunct faculty in medical schools overseas, but closed the program in 2018. In 2019, the agency launched a new initiative under Peace Corps Response, the Advancing Health Professionals (AHP) program.[27] Peace Corps Response has comprised fewer than 5% of all volunteers in recent years, suggesting it is a stable stream for older volunteers but not a growth source for nontraditional volunteers. Given the agency's limited resources, this may reflect a continuing strategic decision to concentrate on Peace Corps' deep relationship with colleges in recruiting fresh graduates for the program, and the recognition that Peace Corps Response is likely to remain a useful but ultimately secondary component of the volunteer force.

Volunteer Recruitment

Whatever the skill sets and demographic characteristics sought by the agency, the recruitment of high-quality volunteers willing to live in unfamiliar and sometimes uncomfortable conditions is essential to the overall mission of the Peace Corps. A substantial spike in applicants after the September 11, 2001, terrorist attacks has made it easier for the Peace Corps to meet its recruitment goals, but concerns continued to arise about the duration and lack of transparency of the recruitment process.

As part of the reforms initiated from the 2010 agency assessment, the Peace Corps has sought to streamline recruitment and strengthen diversity outreach, yielding significant results. Minority representation reached 35% in 2020 (see **Figure 1** above). The Peace Corps introduced a new online application platform, a new medical clearance review system, and a significantly streamlined application form. The agency also now allows applicants to choose their country and sector of service. The number of applications for the two-year volunteer program rose to a 40-year high of 20,935 in FY2017.[28]

Programming and Support

The Peace Corps has been criticized in the past for providing inadequate programming and support of volunteers. Reports in the past observed that some volunteers had little or nothing to do, characterizing the agency as failing to plan, evaluate, and monitor volunteers.[29] While most volunteers rate their overall experience highly, about 20% of volunteers in 2018 reported they did not have enough to do at their work site, and 23% were dissatisfied with support received from Peace Corps staff in site selection and preparation.[30] Chronic shortcomings include ineffective volunteer training, poor site development practices, inadequately implemented safety and security

[27] Peace Corps, "Advancing Health Professionals," https://www.peacecorps.gov/volunteer/peace-corps-response/advancing-health-professionals/, accessed February 17, 2021.

[28] An additional 3,183 applied to the Peace Corps Response Program in FY2017.

[29] Government Accountability Office, *Peace Corps: Meeting the Challenges of the 1990s*, May 1990, NSIAD-90-122.

[30] Peace Corps, *Annual Volunteer Survey 2018 Global Tabular Results*, pp. 25, 36. Reported results are among respondents only. An additional 14% of volunteers neither agreed nor disagreed that they had enough to do at their work site.

procedures, and limited coordination with country ministries and project partners.[31] Of the FY2015 volunteer cohort, 21% resigned prior to completing their term, a sign of dissatisfaction that has steadily increased since FY2012.[32]

The Peace Corps has recently established systematic approaches to project development, annual project reviews, and increased opportunities for site visits and volunteer feedback. The agency has also analyzed volunteer satisfaction with site selection and preparation, identifying its top five drivers as (1) community members being prepared for the volunteer's arrival, (2) work being meaningful, (3) work matching the volunteer's skills, (4) sufficient work being available, and (5) work reflecting community needs. As the agency has become more data-driven, it is trying to quantify these points and measure progress toward achieving them.[33] The Farr-Castle Act requires the Peace Corps to continue administering the annual volunteer survey, mandates its public release, and requires that country programs take volunteer feedback into account as they develop their country performance plans.

Safety and Security

The safety and security of Peace Corps volunteers has long been a prime concern for Congress, and attention has grown in recent years, as noted above. Since its creation, 301 volunteers have died in service, though incidents have declined since the 1970s. The top cause of volunteer death has long been motor vehicle accident, with disease and drowning also major causes.[34] In the wake of the 9/11 terrorist attacks, the Peace Corps established a standalone Safety and Security Office to better coordinate physical risk mitigation efforts worldwide.[35] Yet a 2010 IG report cited multiple shortcomings in its safety and security program, though it noted significant improvements over recent years.[36] The IG criticized a lack of effective processes, standardized training, and skilled personnel to manage and implement discrete aspects of the Peace Corps' safety and security programs. The IG also found numerous instances of recurring evaluation findings.[37]

The 2010 IG report made 28 recommendations. Among them were that the Office of Safety and Security establish clear lines of authority to manage its work, and enact a training program for Officers and Coordinators. It also advised the Peace Corps to adequately track the office's

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[31] Peace Corps Office of Inspector General, *Recurring Issues Report: Final Report Fiscal Years 2012-2015*, September 2016, pp. 6-12.

[32] Peace Corps, *FY2018 Early Termination Report*, March 2019, pp. 1, 5. Resignations are defined as "a decision made by a volunteer who no longer wishes to continue his or her Peace Corps service." The resignation rate is a subset of the early termination rate and excludes termination of service factors such as medical separation and interrupted service due to evacuations. The cohort rate, as opposed to the annual rate, measures the behavior of volunteers who entered on duty during a specific fiscal year and who did or did not complete their entire term of service. Because it follows this cohort of volunteers to the end of service, the FY2014 results are only now available in the FY2017 report.

[33] Peace Corps, *Performance and Accountability Report FY2015*, p. 70.

[34] Peace Corps, *2017 Statistical Report on Crimes Against Volunteers*, Washington, DC, 2018, pp. 19-20, https://s3.amazonaws.com/files.peacecorps.gov/documents/open-government/2017_Statistical_Report_of_Crimes_Against_Volunteers.pdf.

[35] Government Accountability Office, *Peace Corps: Initiatives for Addressing Safety and Security Challenges Hold Promise, but Progress Should be Assessed*, GAO-02-818, July 2002, p. 2.

[36] Peace Corps, Office of the Inspector General, *Final Audit Report: Peace Corps Volunteer Safety and Security Program*, IG-10-08-A, April 2010; Testimony of Jess T. Ford, Director, International Affairs and Trade, General Accounting Office, before the Committee on International Relations, *Peace Corps: Status of Initiatives to Improve Volunteer Safety and Security*, GAO-04-600T, March 24, 2004.

[37] Ibid., pp. i, 17.

recommendations. The IG recommended Peace Corps provide volunteers a safety handbook during recruitment and staging and require them to sign a code of conduct on basic security principles before departure. The IG also recommended the Peace Corps establish a formal agreement with the Department of State's Bureau of Diplomatic Security to clarify the roles of each agency.[38] By July 2012, the Peace Corps had implemented all of these recommendations. In 2018, the annual volunteer survey reported that 92% of volunteers felt "safe" or "very safe" where they live, and 95% where they work.[39]

The Peace Corps has further responded to ongoing concerns about the threats of terrorism, natural disasters, and civil strife by upgrading communications protocols and security measures, and by updating country-specific Emergency Action Plans (EAP) annually. EAPs define roles and responsibilities for staff and volunteers, explain standard policies and procedures, and list emergency contact information for every volunteer.

Volunteer safety has remained an active issue for Congress. The Farr-Castle Act of 2018 enacted several reforms; among them, it mandates consultation with the IG on volunteer deaths and requires new notifications to volunteer candidates on safety and security considerations for their country assignment. An early draft of the Farr-Castle Act would have established procedures for prosecuting perpetrators of certain crimes against volunteers, but it was not enacted.

Sexual Assault

Sexual assault of volunteers continues to generate significant public and congressional attention. The 2011 Puzey Act has facilitated congressional oversight of these issues. Among other actions, the law

- requires the Peace Corps to submit an annual report to Congress on safety and security matters;
- specifies that volunteers receive sexual assault risk reduction and response training, including training tailored to the country of service, covering safety plans in the event of an assault, medical treatments available, medevac procedures, and information on the legal process for pressing charges;
- requires that sexual assault protocols and guidelines be developed and training be provided to staff regarding implementation;
- establishes alternative reporting systems for reports of sexual assault to ensure volunteer anonymity;
- establishes a victims advocate position to assist sexually assaulted volunteers and facilitate access to available services and a Sexual Assault Advisory Council to evaluate training and policy; and
- requires that the Peace Corps and State Department Bureau of Diplomatic Security agree to a memorandum of understanding on the duties and obligations of each with respect to protection of Peace Corps volunteers and staff.

In a series of reports on its implementation, the Peace Corps IG and the Sexual Assault Advisory Council have praised the Peace Corps for "markedly improved" support systems for addressing

[38] Ibid., pp. 49-51.

[39] Peace Corps, *2018 Annual Volunteer Survey,* p. 30, available under the heading "volunteer survey reports" at http://www.peacecorps.gov/about/open/documents/.

sexual assault and for commitment to Puzey Act mandates.[40] An example cited by the IG was the training provided to all 27-month volunteers on best practices for sexual assault risk reduction and response.[41]

The Farr-Castle Act further advanced several of the Puzey Act mandates. It made the Office of Victim Advocacy permanent, integrating it into the Peace Corps' organizational structure, and extended and gave more investigative authority to the Sexual Assault Advisory Council.

Evacuations and Program Closures

Given that many volunteers serve in remote, inaccessible locations,[42] the Peace Corps often evacuates its volunteers more readily than other U.S. agencies with overseas operations. Since 2000, volunteers have been evacuated from at least 17 countries, and stability concerns have frustrated programs in several new countries. Most often, evacuations were due to political instability, crime, and civil unrest. Examples include the following:

- In **sub-Saharan Africa,** security crises have led to program suspensions in Mali and Niger, while the Burkina Faso and Kenya programs were suspended more recently due to ongoing security concerns. Programs in Guinea, Liberia, and Sierra Leone were also temporarily suspended during the 2014 Ebola outbreak.
- In **Central America**, the Peace Corps withdrew from all Northern Triangle countries in 2011 over drug trafficking and gang violence. It has since returned to Guatemala and has announced plans to return to El Salvador.[43] Nicaragua was evacuated in 2018 due to its ongoing political crisis.
- In the **Europe and Central Asia** region, the Peace Corps suspended its Kazakhstan program in 2011, reportedly due to the rape of several volunteers and terrorist attacks.[44] The Peace Corps also suspended its program in Ukraine in 2014 due to the conflict with Russia there but has since returned. Azerbaijan's program ended in 2014 due to "lack of agreement with the host government."[45]
- In the **Middle East and North Africa,** the Peace Corps has scaled back its presence over safety concerns. A new Tunisia program was announced after the Arab Spring but was indefinitely suspended in 2013, following an attack on the U.S. Embassy and ongoing security uncertainties. The long-standing Jordan program was suspended in 2015 due to the "current regional environment," leaving Morocco the only remaining Peace Corps program in the region.

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[40] Peace Corps Office of the Inspector General, *The Peace Corps' Sexual Assault Risk Reduction and Response Program: Final Report*, IG-17-01-E, November 2016; Peace Corps Sexual Assault Advisory Council, *Annual Report*, October 2015, under the heading "volunteer safety" at http://www.peacecorps.gov/about/open/documents/.

[41] Peace Corps Office of the Inspector General, *Peace Corps Sexual Assault Risk-Reduction and Response Training*, November 2013, and *Peace Corps Volunteer Sexual Assault Policy*, November 2013.

[42] The median volunteer lives four hours away from the nearest Peace Corps office. Peace Corps, *2018 Annual Volunteer Survey Results*, November, 2018, p. 28, https://s3.amazonaws.com/files.peacecorps.gov/documents/open-government/AVS_Global_Tabular_Report_2018_-_Final_-_03_18_2019.pdf.

[43] Peace Corps, "The Peace Corps Announces Return to El Salvador," press release, November 20, 2020. The Honduras program remains suspended.

[44] See Peace Corps Online, November 18, 2011, at http://peacecorpsonline.org/.

[45] Peace Corps, *Performance and Accountability Report FY2015,* November 16, 2015, p. 53, https://s3.amazonaws.com/files.peacecorps.gov/multimedia/pdf/policies/annrept2015.pdf.

While security concerns have impeded Peace Corps' expansion in the Middle East, many Muslim-majority countries have active Peace Corps programs. In FY2016, about 16% of all volunteers served in countries with Muslim populations of over 40%, including in Indonesia, the most populous Muslim country in the world.[46] Programs in East Asia have not been forced to evacuate in recent years, due to relative stability in that region.

Congress maintains interest in Peace Corps' geographic distribution. The Farr-Castle Act established a requirement of congressional notification by Peace Corps prior to entry or exit for any country program.

Volunteer Health Care

The Peace Corps provides serving volunteers with comprehensive health care, including routine care provided by a medical officer at each post and emergency care provided as deemed advisable, including medical evacuation to the United States. The agency has taken a number of steps in recent years to improve the quality of this care. To strengthen volunteer medical care, Peace Corps hired new Regional Medical Officers and established a Health Quality Improvement Council in response to the 2010 Agency Assessment. The agency now facilitates direct communication between volunteers and medical professionals at headquarters, has taken steps to improve the supervision and hiring of medical officers, initiated electronic medical records, and strengthened malaria prevention and treatment efforts, among other actions. The 2018 Volunteer Survey found 71% of volunteers were satisfied or very satisfied with medical support provided by the Peace Corps.[47] IG reports reflect that some problems continue to occur, including inappropriate qualifications of medical officers and insufficient support to volunteers.

The Farr-Castle Act seeks to further improve volunteer health care by mandating periodic reports on implementation of several IG recommendations, establishing review procedures for all volunteer deaths, and requiring Peace Corps to report to Congress on progress on medical care reforms. It also requires new performance criteria for medical officer candidates and consultation with the Centers for Disease Control and Prevention on volunteer prescriptions, particularly for malaria prophylaxis.

Antimalarial Medication

With many volunteers serving in malaria-affected countries, medication and treatment of malaria is a recurring concern for volunteer health care. In March 2015, a former volunteer sued the Peace Corps for providing mefloquine, an antimalarial medication that may incur serious side effects, without appropriate warnings. The Peace Corps disputed this claim and noted that its policy is to monitor closely for tolerance and to offer changes in medication if requested.[48] A 2017 joint study by Peace Corps and CDC researchers found that mefloquine had the highest adherence rate of all antimalaria medications prescribed by the Peace Corps, despite its side effects.[49] In 2018, a volunteer in Comoros who had been prescribed Doxycycline, another antimalarial medication,

[46] Data provided by Peace Corps to CRS.

[47] Peace Corps, *2018 Annual Volunteer Survey Results: Global Tabular Report*, March 2019, p. 36.

[48] Joe Palazzolo, "Former Peace Corps Volunteer Sues Over Malaria Drug," *Wall Street Journal*, March 27, 2015; Peace Corps, *Recommendations to the Peace Corps Director from the Post-Service Healthcare Task Force*, November 30, 2015, Appendix II, at http://www.peacecorps.gov/about/policies/docs/.

[49] Kathrine R. Tana, Susan J. Henderson, John Williamson, et al., "Long term health outcomes among Returned Peace Corps Volunteers after malaria prophylaxis, 1995–2014," *Travel Medicine and Infectious Disease*, vol. 17 (May/June 2017), pp. 50-55.

died as a result of malaria infection, possibly after failing to take the medication daily.[50] The Farr-Castle Act requires the Peace Corps to consult with experts at the Centers for Disease Control and Prevention about best practices for antimalarial medications.

Post-Service Health Care

RPCVs with maladies attributable to their Peace Corps service have long complained of inadequate support from Peace Corps and considerable frustration trying to obtain the health services for which they are eligible. Former volunteers with volunteer-related health problems must file claims under the Federal Employees' Compensation Act (FECA) and work with the Department of Labor (DOL) Office of Workers' Compensation Programs (OWCP) to have those claims adjudicated. The Peace Corps itself is responsible for reimbursing DOL. The length and complexity of the established process, compounded by OWCP's perceived lack of understanding of volunteer service and the types of illnesses characteristic of work in developing nations, have elicited complaints from affected RPCVs.[51]

To address these concerns, the Peace Corps has hired staff to assist volunteers with their claims and attempted to shorten the claims process by working better with OWCP. In November 2015, a Healthcare Task Force, established by the Peace Corps, offered a set of actions based on 28 recommendations previously made by GAO, Peace Corps, and nongovernment interest groups. Among other steps, the Task Force suggested that the Peace Corps seek legislation to raise the ceiling on disability compensation, improve explanation of post-service health benefits to volunteers and RPCVs, and provide greater assistance to volunteers on post-service options regarding accessibility to insurance under the Patient Protection and Affordable Care Act.[52] The Farr-Castle Act authorized the Peace Corps to provide medical care to returning volunteers for 120 days after termination of service for likely service-related conditions. While a version of the bill introduced in the House would have increased disability compensation and mandated a report on the disability claims process, neither of those provisions was included in the enacted law.

Volunteer Access to Abortion

Since 1979, annual appropriations measures that fund the Peace Corps have prohibited funds from being used to pay for abortions. Enacted appropriations measures from FY2015 through FY2019 have included exceptions for volunteers in cases of rape, incest, and when the mother's life is endangered. The exception provision as currently enacted must be repeated each year to remain in effect.[53] Opponents of the exceptions argue that they constitute an expansion of abortion services by the federal government.[54] Those in favor maintain that Peace Corps

[50] Peace Corps Office of the Inspector General, *Management Advisory Report: Review of the Circumstances Surrounding the Death of a Volunteer in Peace Corps/Comoros*, IG-19-04-SR, April 9, 2019, p. 30, https://s3.amazonaws.com/files.peacecorps.gov/documents/inspector-general/Management_Advisory_Report-Review_of_the_Circumstances_Surrounding_the_Death_of_a_Volunteer_in_Comoros-IG-19-04-SR.pdf.

[51] GAO, *Returned Peace Corps Volunteers: Labor and Peace Corps Need Joint Approach to Monitor Access to and Quality of Health Care Benefits*, GAO-13-27, November 2012; GAO, *Workers' Compensation: Health Benefits Programs for Peace Corps Volunteers and for Employees of U.S. Agency for International Development Contractors*, GAO-16-28R, October 30, 2015.

[52] Peace Corps, *Recommendations to the Peace Corps Director from the Post-Service Healthcare Task Force*, November 30, 2015, at http://www.peacecorps.gov/about/policies/docs/.

[53] Appropriations language can apply to a longer period than a fiscal year if explicitly stated to do so, or can be carried into the next fiscal year by a continuing resolution.

[54] For an overview of the debate, see Josh Hicks, "Spending measure allows abortion coverage for Peace Corps

volunteers should have the same health benefits provided to other women on federal health care plans.[55]

Third Goal Activities

As part of the response to the 2010 assessment, the Peace Corps has sought to more fully and effectively address the so-called "third goal," the mandate that Peace Corps volunteers "help promote a better understanding of other peoples on the part of Americans." While this goal has consistently received less attention and funding than the agency's work abroad, the Peace Corps has broadened third goal efforts. Although funding remains relatively small (less than 0.3% of the FY2018 budget), the agency has established an Office of Third Goal and Returned Volunteer Services and expanded the Paul D. Coverdell World Wise Schools program, which connects volunteers with school classrooms throughout the United States.[56]

Post-Service Benefits

Upon completion of service, returned volunteers are entitled to several benefits, many of which are based on legislative mandates. Benefits include the following:

- **Readjustment allowance:** An allowance to facilitate a returned volunteer's "readjustment" to life after Peace Corps accrues monthly for the duration of a volunteer's service, one of the principal volunteer benefits Congress established in the Peace Corps Act of 1961.[57] The readjustment allowance is currently $350/month,[58] though its statutory minimum was set at $125/month in 1981.[59] Several proposals were introduced in the 2000s to increase this minimum, most recently in the 110th Congress (H.R. 2410).

Student loans: Volunteers are eligible for cancellation of up to 70% of their federal Perkins loans.[60] However, the expiration of authority to issue new Perkins loans in October 2017 limits the applicability of that benefit moving forward. Volunteers may also count payments made during their service toward eligibility for the Public Service Loan Forgiveness Program.[61]

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volunteers," *Washington Post*, December 18, 2014, and Lisa Rein, "Peace Corps Volunteers Could Get Health Insurance Coverage for Abortions," *Washington Post*, April 26, 2013.

[55] Private insurance offered to federal employees (including those administering the Peace Corps program) covers abortions in the case of rape, incest, and when the mother's life is endangered. However, Peace Corps volunteers are considered federal employees only for certain designated purposes (see 22 U.S.C. §2504).

[56] Peace Corps, *Performance and Accountability Report FY2013*, p. 55, reports that the educational institutions served increased from 502 to 1,485 from FY2009 to FY2013. From FY2013 to the end of the Obama Administration, participation continued to grow, from 9,754 participants to 15,426 from FY2014 to FY2016 (Peace Corps, *Annual Performance Report FY2016*, p. 43, https://s3.amazonaws.com/files.peacecorps.gov/documents/open-government/annual-performance-report-fy16-plan-fy18.pdf).

[57] The original Peace Corps Act established the readjustment allowance at no more than $75/month.

[58] Peace Corps, *Volunteer Handbook*, Washington, DC, September 2017, pp. 27-28, https://files.peacecorps.gov/multimedia/pdf/documents/volunteer_handbook.pdf. The allowance is $450/month for Peace Corps Response volunteers and volunteers extending beyond the standard two-year tour.

[59] Section 606 of the International Security and Development Cooperation Act of 1981, P.L. 97-113, https://www.govinfo.gov/content/pkg/STATUTE-95/pdf/STATUTE-95-Pg1519.pdf.

[60] Section 464 of the Higher Education Amendments of 1986, P.L. 99-498. A volunteer may have 15% of his or her loan canceled for each of the first and second year of service, and 20% for each of the third and fourth.

[61] This program was established in the College Cost Reduction and Access Act of 2007, P.L. 110-84.

Legislation proposing changes to this program was introduced in the 116th Congress in the Senate (S. 1203) and the House (H.R. 2441).

- **Noncompetitive Eligibility (NCE):** NCE allows federal agencies to hire volunteers without going through a competitive recruitment process for up to 12 months after a volunteer's completion of service.[62] This benefit typically applies at the discretion of the agency. For example, the State Department has utilized NCE for civil service positions but not the Foreign Service.[63]
- **Health insurance:** Peace Corps provides health insurance for one month after a volunteer's termination of service. Volunteers can choose to extend their coverage for two months and have this paid out of their readjustment allowance.[64] Peace Corps is meant to share information with departing volunteers about options for coverage after their service as well. Congress has considered investigating an extension of this benefit. A 2007 bill, S. 732, would have provided for a cost estimate to extend this health insurance to six months.

The Five-Year Rule

The five-year rule, which became law in August 1965 in an amendment to Section 7(a) of the Peace Corps Act, limits most Peace Corps staff to five years' employment. The rule does not apply to personal service contractors or foreign nationals.

The rule has been long discussed in the Peace Corps community and periodically addressed by Congress. The rule is seen to have had both positive and negative effects on the performance of the Peace Corps. Positive features may include that it

- creates a workforce generally perceived as vibrant, youthful, and energetic;
- permits the hiring of more returned volunteers due to high turnover (53% of all direct hires and 78% of overseas leadership posts between 2000 and 2010 were RPCVs), whose recent experience in the field provides high-quality policy input;
- generates a flow of staff departing for other international agencies that increases the influence of the Peace Corps on foreign policy;
- facilitates removal of poorly performing staff;
- provides a performance incentive for currently serving volunteers who might want to obtain employment in the agency; and
- creates possible cost savings from not accruing long-term salary and benefit obligations.

Negative features of the five-year rule largely derive from the higher turnover and short tenure of staff. Instead of a turnover of 20% each year, implied by the five-year rule, the actual rate is much higher—25% to 33% each year since 2004 according to the IG, quadruple that of the rest of the federal government. It is repeatedly noted as a cause of excessive personnel turnover in the IG's

[62] Executive Order 11103, "Providing for the appointment of former Peace Corps volunteers to the civilian career services," 28 *Federal Register* 3571, April 10, 1963. While NCE is sometimes referenced in proposed legislation (see, e.g., Section 207 of H.R. 2987 in the 115th Congress), it is not based in statute.

[63] Peace Corps, "Everything You Need To Know About Noncompetitive Eligibility: A guide for federal agencies," p. 3.

[64] Peace Corps, *Volunteer Handbook*, Washington, DC, September 2017, p. 26, https://files.peacecorps.gov/multimedia/pdf/documents/volunteer_handbook.pdf.

annual statement of management and performance challenges.[65] These figures suggest that individuals are looking outside of the Peace Corps for more stable employment long before their term expires. The possible resulting negative impacts include

- poor institutional memory;
- frequent staffing vacancies;
- no long-term career incentives to encourage high performance;
- insufficient time for constantly departing staff to identify, develop, test, and implement innovative ideas;
- disincentive for management to invest in training and professional development;
- diminished management capacity, the rule being noted as a factor in multiple previous IG and GAO reports focusing on volunteer support, contract, and financial management; and
- high staff recruitment costs—costs strictly attributable to five-year rule turnover were estimated by the IG to be between 0.8% and 0.9% of the agency's budget from 2005 through 2009.

A 2012 IG evaluation made five broad recommendations to the Peace Corps, including that the Director should carry out reforms, including legislative remedies, to reduce the rate of turnover, increase length of employment, and identify which core functions suffer from turnover and develop processes to retain those personnel. The evaluation did not specify what those reforms might be.

The Peace Corps has since taken steps to mitigate the negative impacts of the five-year rule by leveraging several exceptions Congress established for the rule. The Peace Corps intends to broaden the use of one-year "special circumstances" extensions for U.S. direct hires. The Peace Corps has replaced its previous 30-month appointments with a full five-year appointment for new U.S. direct hires, and plans to use its statutory authority to reappoint up to 15% for an additional 30 months. While Peace Corps can only rehire staff after they have worked outside the agency as long as their previous appointment (to avoid workarounds to the five-year rule), the Farr-Castle Act allows the Director to designate "critical management support" staff for renewable appointments without the five-year limit. The Puzey Act also exempted the IG from the five-year rule.

The agency is also working to identify the causes of employee early resignation and the specific functions and positions where staff turnover is most harmful. Actions to date do not appear to have been successful, as the average length of employment has fallen from a 2013-2015 average of 4.2 years to 3.3 in 2016-17.[66] In July 2017, the IG noted that recommendations on this issue had not yet been fully addressed by the Peace Corps.[67]

Partnerships

The Peace Corps has made efforts in recent years to build new partnerships with international organizations, U.S. government agencies, and others. In September 2012, the Peace Corps

[65] Peace Corps Office of the Inspector General, *Management and Performance Challenges, Fiscal Year 2017,* at https://www.peacecorps.gov/about/inspector-general/reports/.

[66] Peace Corps, *FY2017 Annual Performance Report,* p. 14, https://s3.amazonaws.com/files.peacecorps.gov/documents/open-government/Annual_Performance_Report_FY2017.pdf.

[67] Peace Corps Office of the Inspector General, *Management Implication Report—Challenges Associated with Staff Turnover*, July 31, 2017, Appendix D.

established its first global partnership with a corporation, Mondelez (formerly Kraft Foods), to support agriculture and community development. Volunteers also play a significant role in implementing presidential initiatives at the village level, partnering with the State Department and the U.S. Agency for International Development to advance presidential priorities. The Peace Corps takes part in the President's Emergency Plan for AIDS Relief, Feed the Future, and Let Girls Learn, and has announced plans to support President Trump's new Women's Global Development and Prosperity (W-GDP) initiative.[68]

Peace Corps Commemorative Site

In 2014, Congress authorized the creation of a Peace Corps commemorative site on federal land in the District of Columbia (P.L. 113-78). Through a process spearheaded by the Peace Corps Commemorative Foundation, a site near the U.S. Capitol Grounds was selected and the initial concept approved by the U.S. Commission of Fine Arts. However, a May 2, 2019, hearing before the National Capital Planning Commission raised concerns about both the concept design and the site selection and suggested revisiting an alternative site near the World Bank. The proposal is under review to address the issues raised. In January 2021, Congress enacted an extension for the foundation's work through 2028 (P.L. 116-318).[69]

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[68] Peace Corps, "Statement from Peace Corps Director Jody Olsen on the Women's Global Development and Prosperity initiative," press release, February 7, 2019, https://www.peacecorps.gov/news/library/statement-peace-corps-director-jody-olsen-womens-global-development-and-prosperity-initiative/.

[69] For further information on this and other memorials in the District of Columbia, see CRS Report R43744, *Monuments and Memorials Authorized Under the Commemorative Works Act in the District of Columbia: Current Development of In-Progress and Lapsed Works*, by Jacob R. Straus.

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